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Corporate Form No. 1 (Sept. 1967) -- Page One

**APPROVED
AND
FILED**
FEB 12 1969
William H. Dolin
SECRETARY OF STATE INDIANA

STOP

ARTICLES OF INCORPORATION
Prescribed by the Secretary of State of Indiana
Use White Paper—Size 8½ x 11 Inches
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to Secretary of State.
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Executed Copies, as Approved and Returned by
Secretary of State, with Recorder of County
where Principal Office is Located.

ARTICLES OF INCORPORATION



The undersigned incorporator or incorporators, desiring to form a corporation (hereinafter referred to as the "Corporation") pursuant to the provisions of The Indiana General Corporation Act, as amended (hereinafter referred to as the "Act"), execute the following Articles of Incorporation.

ARTICLE I

Name

The name of the Corporation is **KCM, Inc.**

STATE OF INDIANA
LAKE COUNTY
FILED FOR RECORD
FEB 15 9 47 AM '69
ANDREW J. HIGENKO
RECORDER

ARTICLE II

Purposes

The purposes for which the Corporation is formed are: **To operate a car wash and for any other lawful purpose not prohibited by Section 25-201, Burns Indiana Statutes, Annotated.**

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ARTICLE VII

Voting Rights of Shares

Every shareholder shall have one vote, at every shareholders' meeting, for every share of stock standing in his name on the books of the Corporation, at the time of such meeting.

ARTICLE VIII

Initial Stated Capital

The Corporation will not commence business until consideration of the value of at least \$ 1,050.00 has been received for the issuance of shares.

ARTICLE IX

Directors

Section 1. Number. The initial board of directors shall be composed of three members. The number of directors may from time to time be fixed by the by-laws of the Corporation at any number, not less than three. In the absence of a by-law fixing the number of directors, the number shall be three.

Section 2. Qualifications. Directors need not be shareholders of the Corporation.

ARTICLE X

Initial Board of Directors

Names and Post-Office Addresses. The names and post-office addresses of the first Board of Directors of the Corporation are as follows:

<u>Name</u>	<u>Number and Street or Building</u>	<u>City</u>	<u>Zone</u>	<u>State</u>	<u>Zip Code</u>
James F. Moore	3525 Rush Place	Hobart,		Indiana	46342
William G. Kern	MR Box 266	Chesterton,		Indiana	46304
Richard C. Carlson	10950 Vernon Avenue,	Chicago,		Illinois	60628

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ARTICLE XI
Incorporator or Incorporators

Section 1. Names and Post-Office Addresses. The name ~~(X)~~ and post-office address ~~(X)~~ of the in-
corporator(s) of the Corporation is ~~(X)~~ as follows:

<u>Name</u>	<u>Number and Street or Building</u>	<u>City</u>	<u>Zone</u>	<u>State</u>	<u>Zip Code</u>
James F. Moore	3525 Rush Place	Hobart,		Indiana	46342



Section 2. Age. All of such incorporators are of lawful age.

ARTICLE XII
Provisions for Regulation of Business and Conduct
of Affairs of Corporation

Meetings of the Board of Directors may be held at such times and places as indicated in the notice of such meetings, or a waiver thereof.

Meetings of shareholders may be held at such times and places as indicated in the notice of such meetings, or a waiver thereof.

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IN WITNESS WHEREOF, the undersigned, being the incorporator or all of the incorporators designated in Article XI, execute these Articles of Incorporation and certify to the truth of the facts herein stated, this 10th day of February, 19 69.

James F. Moore
(Written Signature)

JAMES F. MOORE
(Printed Signature)

(Written Signature)

(Printed Signature)

(Written Signature)

(Printed Signature)



STATE OF INDIANA }
COUNTY OF LAKE } SS:

I, the undersigned, a Notary Public duly commissioned to take acknowledgments and administer oaths in the State of Indiana, certify that James F. Moore

being EX the incorporator(s), referred to in Article XI of the foregoing Articles of Incorporation, personally appeared before me; acknowledged the execution thereof; and swore to the truth of the facts therein stated.

WITNESS my hand and Notarial Seal this 10th day of February, 19 69.

Alfred V. Dunkin, Jr.
(Written Signature)

ALFRED V. DUNKIN, JR.
(Printed Signature)

Notary Public

My commission expires September 18, 1972.

This instrument was prepared by Alfred V. Dunkin, Jr., Attorney

